#### **Department: Theatre Arts**

Please address the applicable areas of your program improvement and arrange them according to their priority.

	A brief description of each <b>proposed change</b>	A brief rationale and evidence that support the <b>proposed change</b>	Six-year timeline for the <b>proposed changes</b> and actions	Who is in charge if known
		1 Curriculum / F	Program	
A	Increased equity, inclusion, and diversity in program	External Reviewer, Program Review report, TA Faculty, Alumni Survey, Westmont administration	<ol> <li>Continued prioritizing of diverse adjunct hiring (year 1)</li> <li>Review all syllabi for equitable and inclusive context, methods, and materials (year 1)</li> <li>Develop guiding anti-racism statement as department (year 1)</li> <li>Develop Artist/Scholar in Residence program (years 2 - 5)</li> <li>Hire FTE faculty member of color (year 5)</li> </ol>	Chair
В	Add digital platform management and outreach consultant	External Reviewer, TA Faculty, Program Review report	<ol> <li>Create small position with existing adjunct funds (year 1)</li> <li>Develop fundraising support for expansion of management position into publicity, outreach, and development (years 3-5)</li> </ol>	Faculty

С	Add costume/costume shop staff faculty hybrid	PR report, External Reviewer, TA Faculty	<ol> <li>Re-balance adjunct units to create ½ time position (year 2-3)</li> </ol>	Chair
D	Collaborations with Music and Film Studies	PR report, External Reviewer, Alumni, PRC, TA faculty	<ol> <li>Make film (year 1)</li> <li>Continue bi-annual musical offering (2, 4)</li> <li>Develop Film production opportunities for college (all years)</li> </ol>	Chair
E	Develop advisory board/council	TA Faculty	<ol> <li>After hiring of outreach and development manager, develop more extensive community relations and council/board (years 3-5)</li> </ol>	Chair
		2 Initiatives to improve tea	ching and learning	
A	Faith learning integration	PRC, External Reviewer, Program Review report, TA faculty, College-wide outcome	<ol> <li>Review all syllabi for opportunity for faith learning (year 2)</li> <li>Include faith learning portfolio in senior seminar (year 2)</li> <li>Consider PLO of faith learning (year 3)</li> <li>Look for ways for students to nourish their faith development in theatre (years 4-5)</li> </ol>	Chair
в	Diversify faculty, staff, and students	PRC, External Reviewer, Program Review report, TA faculty, College-wide outcome	<ol> <li>Continued prioritizing of diverse adjunct hiring (year 1)</li> </ol>	Chair

			<ol> <li>Review all syllabi for equitable and inclusive context, methods, and materials (year 1)</li> <li>Develop guiding anti-racism statement as department (year 1)</li> <li>Develop Artist/Scholar in Residence program (years 2 - 5)</li> <li>Hire FTE faculty member of color (year 5)</li> <li>Increase mainstage offerings by BIPOC writers</li> </ol>		
С	Development of internship program	External Reviewer, Program Review Report, TA faculty	<ol> <li>Develop curriculum elective for internship experience (year 1)</li> <li>Identify potential internships (year 2)</li> <li>Offer internships (year 3-5)</li> </ol>	Hicks	
D	Increase professional learning opportunities	External Reviewer, Program Review Report, TA faculty	<ol> <li>Create an environment of student design on mainstage productions (years 2-3)</li> </ol>	Hicks	
E	Add costume design course(s)	Program Review report, TA faculty	<ol> <li>Add costume design course (year 1)</li> <li>Re-balance adjunct units to create ½ time position (year 2-3)</li> </ol>	Chair	
	3 Possible adjustments in faculty priorities or responsibilities				

A	Development of internship program	External Reviewer, Program Review Report, TA faculty	<ol> <li>Develop curriculum elective for internship experience (year 1)</li> <li>Identify potential internships (year 2)</li> <li>Offer internships (year 3-5)</li> </ol>	Hicks
В	Increased oversight of production program	External Reviewer, Program Review Report, TA faculty	<ol> <li>Create an environment of student design on mainstage productions (year 2-3)</li> </ol>	Hicks
С	Implement equity, inclusion, and diversity initiatives	See above - Diversity	See above - Diversity	Chair
D	Increased recruitment for students and advocacy for program resources	TA faculty, External Reviewer, Program Review report	<ol> <li>Work with outreach and development coordinator for increased PR (years 3-5)</li> <li>Work with admissions for developing program (all years)</li> <li>Work with Provost for increased resources for program (years 2-5)</li> </ol>	Chair
E	Develop alumni advocacy and annual engagement opportunities	PRC, External Reviewer, Program Review report, TA faculty	<ol> <li>Create/obtain alumni contact list (year 1)</li> <li>Confirm 2-3 alumni advocates (year 2)</li> <li>Offer alumni events during homecoming (year 3)</li> <li>Offer alumni events beyond homecoming (year 4-5)</li> </ol>	Hicks

	4 Learning outcomes that the department will assess in the subsequent years						
A	PLO and Mission reboot	TA faculty, PRC, Program Review report	<ol> <li>Faculty-led process of re-imagining Mission and PLOs for next cycle (years 2-3)</li> </ol>	Faculty			
В	Writing re-imagination	TA faculty, PRC, Program Review report	<ol> <li>Engage faculty in revision and transformation of PLO Outcome in disciplinary writing (year 3)</li> </ol>	Blondell			
С	Development of 3 <sup>rd</sup> PLO	TA faculty, Program Review report	<ol> <li>Faculty-led process of re-imagining Mission and PLOs for next cycle (years 3-4)</li> </ol>	Faculty			
5 F	5 Reallocation or acquisition of resources that would be necessary or helpful in the pursuit of these goals						
A	Addition of FTE line	TA faculty, External Reviewer, Program Review report	Year 4	Chair			
в	Increase number of adjunct units	TA faculty, External Reviewer, Program Review report	Year 2	Chair			
С	Add development and publicity coordinator	TA faculty, External Reviewer, Program Review report	Year 2	Chair			
D	Secure endowed chair	TA faculty, External Reviewer, Program Review report	Year 4	Chair			

E	Add full time office manager	TA faculty, External Reviewer, Program Review report	Year 4	Chair	
F	Increase technical & production budget	TA faculty, External Reviewer, Program Review report	Years 2-3	Hicks / Chair	
G	Curricular reallocation and collaborations with other departments	TA faculty, External Reviewer, PRC, Program Review report	Years 1-2	Chair	